

FULTON COUNTY GOVERNMENT

## Project ORCA & Justice System Update

JUNE 21, 2023

#### AGENDA

- **01 ORCA CASE REDUCTION**
- **02** CUMULATIVE CASE REDUCTION
- **03** JAIL POPULATION UPDATE

## **PROJECT OVERVIEW**

Since the beginning of COVID-19, the Fulton County Court System has amassed a significant and unprecedented level of cases. Project ORCA will address this challenge by utilizing a combination of capacity expansion and productivity enhancement initiatives to expedite the case adjudication process.

#### **CASE ACCUMULATION DEFINED**



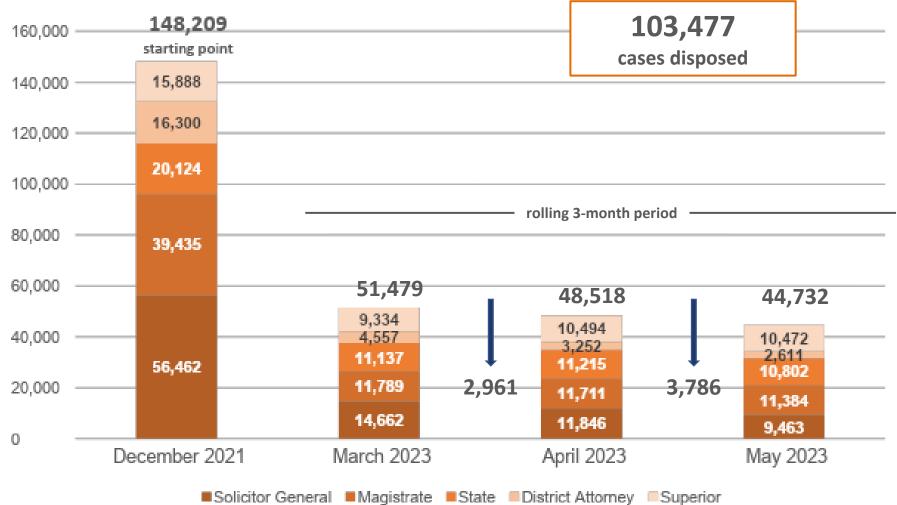
All cases (hearings, filings, applications) that were initiated before and during the pandemic (including those currently awaiting formal charging or filing) that have been impacted due to current limitations at various stages of the case administration process.

The COVID-19 Case Resolution Project began on **December 6, 2021** with **148,209** open and active cases.

As of May 31, 2023, 103,477 cases have been disposed. There are 44,732 pending open and active cases.

### **PROJECT ORCA CASE REDUCTION** DISPOSITIONS BY OFFICE





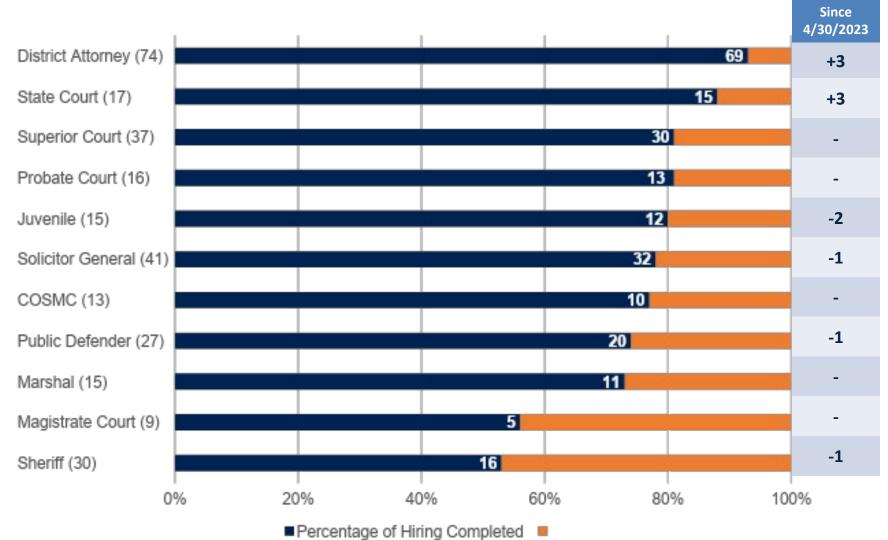
#### **PROJECT ORCA CASE REDUCTION** CASE DISPOSITION SUMMARY



| Office            | May 2023<br>(Last full month) |        | Project To Date<br>(12/6/2021 through 5/31/2023) |        |         |          |
|-------------------|-------------------------------|--------|--|--------|---------|----------|
|                   | Target                        | Actual | Variance   | Target | Actual  | Variance |
| Superior          | 442                           | 331    | (111)  | 7,943  | 9,423   | 1,480    |
| District Attorney | 356                           | 659    | 303  | 7,666  | 13,707  | 6,041    |
| State             | 556                           | 476    | (80)   | 10,000 | 12,129  | 2,129    |
| Solicitor General | 1,540                         | 970    | (570)  | 27,720 | 46,985  | 19,265   |
| Magistrate        | 1,091                         | 385    | (706)  | 19,633 | 28,094  | 8,461    |
|                   |                               |        |  |        |         |          |
| Overall           | 3,985                         | 2,821  | (1,164)  | 72,962 | 110,338 | 37,376   |

# HIRING PROGRESS BY DEPARTMENT AS OF 5/29/2023







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#### **CUMULATIVE CASE REDUCTION** JUSTICE SYSTEM SCORECARD



| MEASURE  | GOAL    | <b>APRIL 2023</b> | MAY 2023 | DELTA  |
|--|---------|-------------------|----------|--|
| Average Length of<br>Stay                              | 30 days | 63 days           | 71 days  | 8 day increase                               |
| Jail Population<br>Unindicted without<br>other charges | 10%     | 37%               | 34%      | <b>3% decrease</b><br>(113 fewer unindicted) |
| Clearance Rate for<br>Felony Criminal Cases            | 100%    | 63%               | 69%      | 6% increase                                  |
| Felony Cases<br>Disposed within 180<br>Days            | 90%     | 26%               | 25%      | 1% decrease                                  |
| Felony Cases<br>Disposed within 365<br>Days            | 98%     | 58%               | 61%      | 3% increase                                  |

#### **CUMULATIVE CASE REDUCTION** COURT CAPACITY



|                      | 0            |           | March    |            |           | April    |            |           | May      |            |
|----------------------|--------------|-----------|----------|------------|-----------|----------|------------|-----------|----------|------------|
| Office               | Case<br>Type | Baseline  | Disposed | % Capacity | Baseline  | Disposed | % Capacity | Baseline  | Disposed | % Capacity |
|                      |              | 2018/2019 | 2023     | 2023       | 2018/2019 | 2023     | 2023       | 2018/2019 | 2023     | 2023       |
| Superior             | CR           | 743       | 568      | 76.4%      | 705       | 510      | 72.4%      | 684       | 639      | 93.4%      |
| Superior             | CV           | 509       | 625      | 122.9%     | 484       | 459      | 94.9%      | 506       | 527      | 104.3%     |
| District<br>Attorney | CR           | 1,181     | 2,883    | 244.1%     | 3,728     | 10,585   | 283.9%     | 3,166     | 6,795    | 214.6%     |
| State                | CR           | 1,450     | 844      | 58.2%      | 1,522     | 994      | 65.3%      | 1,388     | 1,031    | 74.3%      |
| State                | CV           | 631       | 753      | 119.1%     | 510       | 659      | 129.3%     | 533       | 713      | 133.9%     |
| Solicitor<br>General | CR           | 2,008     | 1,661    | 82.7%      | 1,551     | 7,573    | 488.4%     | 1,827     | 3,471    | 190.0%     |
| Magistrate           | CR           | 236       | 355      | 150.4%     | 129       | 239      | 185.3%     | 297       | 331      | 111.4%     |
| Magistrate           | CV           | 4,445     | 8,234    | 185.3%     | 2,884     | 7,890    | 273.3%     | 3,199     | 6,707    | 209.7%     |



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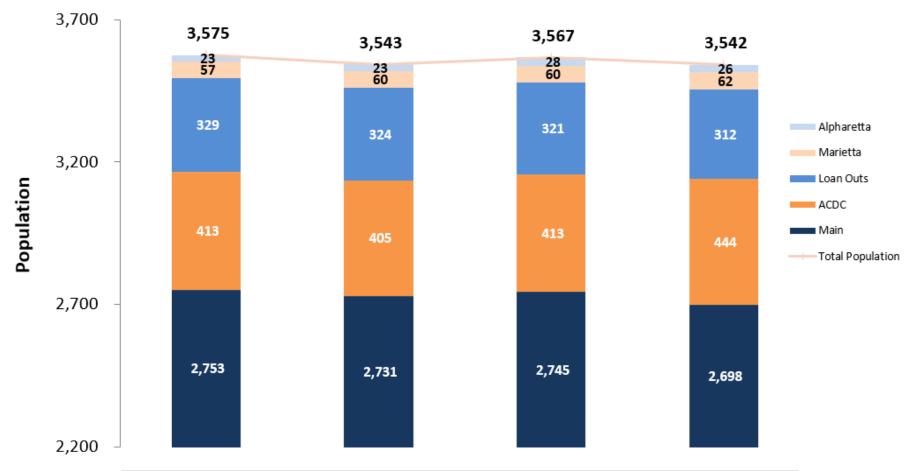
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### AVERAGE WEEKLY JAIL POPULATION 5/01/2023-5/28/2023





|          | 05/01-05/07 | 05/08 - 05/14 | 05/15 - 05/21 | 05/22 - 05/28 |
|----------|-------------|---------------|---------------|---------------|
| Book In  | 434         | 382           | 447           | 426           |
| Book Out | 450         | 393           | 367           | 364           |
| Net      | 16          | 11            | (80)          | (62)          |

### AVERAGE WEEKLY JAIL POPULATION 5/01/2023-5/28/2023

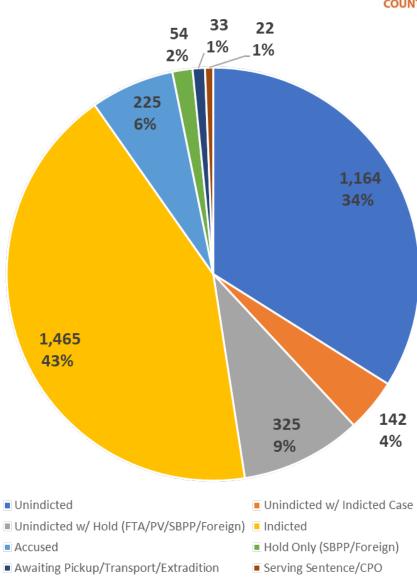


|            | POPULATION BY FACILITY |               |               |               |  |  |
|------------|------------------------|---------------|---------------|---------------|--|--|
|            | 05/01 – 05/07          | 05/08 – 05/14 | 05/15 – 05/21 | 05/21 – 05/28 |  |  |
| Main       | 2,753                  | 2,731         | 2,745         | 2,698         |  |  |
| ACDC       | 413                    | 405           | 413           | 444           |  |  |
| Loan Outs  | 329                    | 324           | 321           | 312           |  |  |
| Marietta   | 57                     | 60            | 60            | 62            |  |  |
| Alpharetta | 23                     | 23            | 28            | 26            |  |  |
| TOTAL      | 3,575                  | 3,543         | 3,567         | 3,542         |  |  |

|          | WEEKLY BOOK IN / BOOK OUT |     |      |      |  |
|----------|---------------------------|-----|------|------|--|
| Book In  | 434                       | 382 | 447  | 426  |  |
| Book Out | 450                       | 393 | 367  | 364  |  |
| NET      | 16                        | 11  | (80) | (62) |  |

#### **JAIL POPULATION** FULL INMATE ANALYSIS AS OF 5/24/2023

| Status                                | Number of<br>Inmates |      |
|---------------------------------------|----------------------|------|
| Unindicted                            | 1,164                | 34%  |
| Unindicted w/ Hold                    | 325                  | 9%   |
| Unindicted w/ Indicted Case           | 142                  | 4%   |
| Indicted (DA)                         | 1,465                | 43%  |
| Accused (SG)                          | 225                  | 7%   |
| Hold Only (SBPP/Foreign)              | 54                   | 2%   |
| Awaiting Pickup/Transport/Extradition | 33                   | 1%   |
| Serving Sentence / CPO                | 22                   | 1%   |
| TOTAL                                 | 3,430                | 100% |





#### **JAIL POPULATION** POPULATION REDUCTION INITIATIVES



| ACTION ITEM  | DESCRIPTION / BACKGROUND   | BOC UPDATE  | START DATE |
|--|--|---|------------|
| Increase inmate<br>transports to<br>Superior Court             | Double the number of inmate transports per week  | <ul> <li>Sheriff's Office has doubled the number of inmate transports to Superior Court</li> </ul>  | March 1    |
| Increase the number<br>of senior judges for<br>Superior Court  | Add new senior judges for criminal trial / weekend calendars and increase their compensation           | <ul><li> 4 new senior judges have been added</li><li> Trial calendars built out for remainder of the year</li></ul>   | May 15     |
| Superior Court civil cases to State Court                      | Assign Superior Court civil cases to<br>State Court for remainder of 2023                              | <ul><li>First round of civil cases have been assigned</li><li>Assignments will continue on a rolling basis</li></ul>  | May 15     |
| Increase Zoom<br>capacity for Superior<br>Court criminal cases | Increase the calendars and resources to expand cases leveraging Zoom                                   | <ul> <li>Analyzing Zoom usage data to understand if capacity exists</li> <li>Determining available space for additional Zoom booths at the Jail</li> </ul>  | July 15    |
| Expand the C-3<br>Program                                      | Increase the number of C-3 contract<br>attorneys and cases per attorney,<br>with a focus on jail cases | <ul> <li>Nearly 20 C-3 attorneys in the program representing over<br/>60 defendants</li> <li>Case assignments being made on a monthly basis</li> <li>Evaluating need to expand C-3 attorney roster</li> </ul> | July 15    |
| Prioritize jail cases<br>on the Superior<br>Court calendar     | Prioritize jail cases on Superior Court calendars  | <ul> <li>Developing new Odyssey queries for automated and on-<br/>demand reports showing unindicted and indicted inmates</li> </ul>   | July 15    |
| Weekend court at<br>Fulton County Jail                         | Hold criminal court cases at Fulton<br>County Jail on weekend days                                     | <ul> <li>Developed logistics plan with Justice Partners with formal kickoff meeting scheduled for June 27</li> <li>Anticipate about 20 – 50 inmates per Saturday Event</li> </ul>                             | July 29    |
| Establish a<br>competency court<br>calendar                    | Create a dedicated calendar for competency cases   | <ul> <li>Operations and resource plan developed</li> <li>Plan will be presented to Superior Court bench at the July bench meeting</li> </ul>  | August 15  |





- ✓ Accelerate ORCA case resolution/performance
- ✓ Implement multi-agency jail reduction plan
- ✓ Prevent Post-ORCA backlog

#### **JUSTICE SYSTEM DASHBOARDS** PUBLIC INFORMATION



| JUSTICE SYSTEM DASHBOARDS |  |                           |  |  |  |
|---------------------------|--|---------------------------|--|--|--|
| DEPARTMENT                | PUBLICLY AVAILABLE DASHBOARDS                | DEPA                      |  |  |  |
|                           | Total Defendants in Jail (Complex)           | OV                        |  |  |  |
|                           | Defendants in Jail for Over 1 Year (Complex) | 00                        |  |  |  |
|                           | Total Pending Cases (Complex)                | СС                        |  |  |  |
| SUPERIOR                  | Cases Pending for Over 1 Year (Complex)      |                           |  |  |  |
| COURT                     | Total Defendants in Jail (Non-Complex)       | PROS                      |  |  |  |
|                           | Defendants in Jail > 180 Days (Non-Complex)  |                           |  |  |  |
|                           | Total Pending Cases (Non-Complex)            |                           |  |  |  |
|                           | Cases Pending > 180 Days (Non-Complex)       |                           |  |  |  |
|                           | Time to Disposition (Felony)                 |                           |  |  |  |
| NATIONAL                  | Time to Disposition (Civil)                  |                           |  |  |  |
| COURT                     | Time to Disposition (Family)                 | All public<br>https://ful |  |  |  |
| STANDARDS                 | Clearance Rates                              |                           |  |  |  |
|                           | Aging of Cases                               |                           |  |  |  |
|                           | Total Defendants in Jail (Misdemeanor)       |                           |  |  |  |
| STATE                     | Defendants in Jail Over 1 Year (Misdemeanor) |                           |  |  |  |
| COURT                     | Total Pending Criminal Cases                 |                           |  |  |  |
|                           | Criminal Cases Pending for Over 1 Year       |                           |  |  |  |

| PROJECT ORCA DASHBOARDS                 |  |  |  |  |  |
|---|--|--|--|--|--|
| DEPARTMENT PUBLICLY AVAILABLE DASHBOARD |  |  |  |  |  |
| OVERALL                                 | Total Disposed Cases                       |  |  |  |  |
| OVERALL                                 | Remaining Open & Active Cases              |  |  |  |  |
| COURTS                                  | Total Disposed Cases & Filings             |  |  |  |  |
| COOK13                                  | Remaining Open & Active Cases & Filings    |  |  |  |  |
| PROSECUTORS                             | Total Disposed, Indicted, or Accused Cases |  |  |  |  |
|   | Remaining Open & Active Cases              |  |  |  |  |

All publicly available justice system data and dashboards are found at: https://fultoncountyga.gov/inside-fulton-county/open-government